



Shaping Arizona's Tomorrow

ENVISIONING + EMPOWERING POSSIBILITIES TOGETHER

EMPOWERING
Arizonans

EQUIPPING
Leaders

UNLEASHING
Possibilities

Center for the Future of Arizona
brings Arizonans together to
create a stronger and brighter
future for our state.





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Dear friends,

It is wonderful to take a moment to reflect on twenty years of progress and passion invested in building a brighter future for Arizona, and to look ahead, knowing there are still so many more opportunities and successes to come. After two decades spent building a trusted and respected organization committed to the greater good of all Arizonans, the momentum we're experiencing is palpable.

Center for the Future of Arizona (CFA) opened its first office space in 2003 when Phoenix alone had 1.6 million fewer people than it does today. CFA has also grown during this time, and we now have offices across this vast state. When I first sat down with Arizona State University President Emeritus Lattie Coor to start building the vision and framework for CFA, we both knew that listening to the concerns and opinions of Arizonans would be vital to the organization's work.

I'm proud to say that we've held to that founding promise over the years and firmly established our credentials as a nonpartisan "do-tank" advancing innovative, data-driven initiatives, developing meaningful and collaborative partnerships across industries and municipalities, and improving opportunities for all Arizonans to enjoy prosperity and quality of life.

It all started with listening. And when we did, we learned.

Our work on the foundational Gallup Arizona Survey revealed that, across the state, we agree on more than we disagree on the most important issues critical to our future. It's reassuring to know from our own research that we aren't as polarized or divided as we often hear and that across the great diversity of Arizona, we agree on important issues like the environment, education, immigration, and economic opportunity, among others.

Arizona is an exciting place to be, still emerging, open to new ideas and a place where you can make things happen if you have a good idea and are willing to do the hard work. There is so much to celebrate and still plenty to do.

We can't do it alone. Our work is accomplished alongside our many valued partners across Arizona who are inspired by vision and hope, fueled by the knowledge that we are in this together, and who are taking action in communities throughout the state.

We have seen the impact that centering the voices and concerns of those who live in our vibrant communities can have. We've seen what's possible and know that our work is building- and will continue to build- a brighter future for Arizona.

We aren't just dreamers. We're visionaries, facilitating tangible progress on issues where Arizonans desire and deserve solutions.

Now, more than ever, we have the ability to take charge of Arizona's future by drawing inspiration from Arizonans and making a sustained commitment to forward-thinking and action guided by the greater good and the will of the people of Arizona.

At CFA, we are deeply committed to our mission of bringing Arizonans together to build a stronger and brighter future for our state and to creating The Arizona We Want. As Arizonans, we're all in this together. We invite you to look forward with us.

Sybil Francis, Ph.D.
Chair, President & CEO

Center for the Future of Arizona (CFA) was born from a love for Arizona and a desire to help our state succeed.

Mission

Bringing Arizonans together to create a stronger and brighter future for our state.

Vision

Achieve The Arizona We Want, where all Arizonans, now and in the future, thrive and enjoy sustained prosperity, unmatched quality of life, and real opportunity.

values

GUIDED BY WHAT MATTERS TO ARIZONANS

We listen to what matters most to Arizonans. We are inspired by their lived experiences, voices, and values. We work on behalf of all Arizonans to realize our Shared Public Values.

EQUITY

We believe our state will thrive when all Arizonans do. We strive for a prosperous Arizona where everyone has equitable access to opportunities and resources to reach their full potential. We are committed to creating equitable outcomes in all we do.

INCLUSION

We recognize the humanity and inherent value of each person. We value, seek out, and embrace the diversity of experience, background, and thought. We endeavor to create spaces where everyone is respected and can be their whole and authentic selves.

COLLABORATION

It will take all of us working together to create The Arizona We Want. We build trusting relationships and approach our work with a spirit of collaboration. We respect that communities know and understand best what they need and make space for them to lead.

IMPACT

We strive to go beyond good intentions to achieve measurable outcomes. We are committed to making a tangible difference in the lives of Arizonans and the systems that impact them.

INNOVATION

We actively seek new approaches to long-standing challenges. This work is complex, so we will continue to take risks, learn with humility, and adapt.

JOY IN THE JOURNEY

We are proud to be Arizonans and believe in our state. We approach the future with optimism and joy and seek to share that with others. We are clear-eyed about our challenges while celebrating successes along the way.

CFA's ambitions are bold.
We want to contribute to a
strengthened sense of pride in
Arizona and promote a future
that benefits all Arizonans.





Our Co-Founders: Lattie Coor & Sybil Francis

Founded by *Visionary Leaders* and *Love* for Arizona

In 2002, Lattie Coor, Ph.D., and Sybil Francis, Ph.D., had an inspiring vision fueled by their passion for Arizona and desire to see it reach its full potential. By 2003, Center for the Future of Arizona (CFA) was born.

A nonprofit, nonpartisan organization, CFA is driven by its mission to bring Arizonans together to create a stronger and brighter future for our state.

It all started when Lattie, outgoing president of Arizona State University, and Sybil, now Chair, President & CEO of CFA, sat down to discuss how they could make a difference in the state they call home. With Lattie's background in education and Sybil's passion and experience in public policy, they created a self-proclaimed "do-tank" dedicated to creating

a stronger and brighter future for Arizona. From inception, CFA was uniquely positioned to focus on the common good for Arizona and what matters most to our state.

With time, CFA's commitment to creating a statewide agenda that reflects the top priorities and Shared Public Values of Arizonans increased CFA's influence and impact. Recognizing the central importance of the voices of Arizonans to advancing any bright future for Arizona, CFA established a unique partnership with the Gallup organization and embedded public opinion survey research as a vital

pillar of the organization's work. Through the insights gained about what matters most to Arizonans, CFA created The Arizona We Want, a shared vision of success around the top priorities for the future, identifying seven Shared Public Values on which the vast majority of Arizonans agree. The Arizona Progress Meters were developed by CFA to keep Arizonans informed about how the state is doing in the priority areas. From the beginning, CFA was committed to turning good ideas into action and built a robust portfolio of initiatives and programs in alignment with the data and insights

– delivering promising solutions to Arizona's most pressing needs in education, workforce, and civic health.

CFA has grown in size and impact since 2003. We continue to listen to Arizonans, bring visibility to trusted data about who we are as Arizonans and how Arizona is doing, and work with communities to tackle big problems. Our mission to bring Arizonans together to create a stronger and brighter future for our state has never been more important, and we're committed to ensuring all Arizonans enjoy sustained prosperity, unmatched quality of life, and real opportunity.



CENTER FOR THE FUTURE OF ARIZONA

THROUGH THE YEARS



2002-03

Inception and Founding

In 2002, Dr. Lattie Coor and Dr. Sybil Francis had a 'meeting of the minds' where they discussed an inspiring vision fueled by their passion for Arizona and desire to see the state reach its full potential. By 2003, Center for the Future of Arizona (CFA) offices opened at the Mercado in downtown Phoenix.



Framing a future

Our stand: A 'do tank' has etched a vision for Arizona and a path to get there

The first step in any journey is picking the destination. For an Arizona vision into the future, we took a clear idea of just where we want to go. Not that the Grand Canyon state hasn't prospered the past few decades. Over the years, countless conferences, workshops and town-hall meetings have come up with their own answers. But there was never a consensus.



2005

Voices of Arizonans are central to any vision for a bright future

In the early years, co-founders of CFA, Dr. Sybil Francis, and Dr. Lattie Coor, focused on research and policy reports to guide Arizona's leaders. However, by 2005, they had an epiphany: the voice of Arizonans was the missing piece. This pivotal moment led to a shift towards extensive public opinion survey research and community engagement as a significant feature of the organization's work, ensuring everyday Arizonans' perspectives remain central to CFA's mission and impact.



2006

Establishing First-of-its-Kind Partnership with Gallup

Inspired to focus on the voices of Arizonans, CFA forged its unique partnership with the Gallup organization, the gold standard in public opinion research, resulting in the first Gallup Arizona Survey. This unprecedented effort would paint a comprehensive picture of what matters most to Arizonans for the future and lay the foundation for all of CFA's subsequent work.

2006-07

Beat the Odds Report & Program Launch

In 2006, CFA's nationally acclaimed study on why some schools 'Beat The Odds' and others didn't revealed the vital role of strong leadership in school success. This insight spurred the creation of the Beat The Odds Institute in 2007, which provided training for public school principals to accomplish goals like closing student achievement gaps and building a culture of high expectations.



2009

First Gallup Arizona Survey Report: Discovery of The Arizona We Want

In 2009, CFA broke new ground with its report on the first-ever Gallup Arizona Survey, an unprecedented deep-dive into the hearts and minds of Arizonans across all backgrounds on a wide range of topics, from health and jobs to education and the environment. The revelations were eye-opening: Arizonans found far more common ground on critical issues than ever anticipated. The survey not only provided a real-time pulse of community sentiment but also shaped The Arizona We Want, a shared vision of success and an actionable agenda for the future based on where Arizonans agree. This was no mere snapshot in time; it was a milestone in our journey to serve Arizona's long-term future.



2010-11

Move On When Ready Legislation & Program Launch

In 2010, the passage of the Move On When Ready legislation reshaped high school education in Arizona. It enabled a mastery-based pathway to graduation that allowed schools to move beyond a one-size-fits-all time-based approach to education and focus on the success of every child. The State Board of Education selected CFA to lead the initiative in Arizona, which became CFA's Move On When Ready program. In 2019, CFA launched the Arizona Personalized Learning Network to support schools in shifting to personalized, competency-based education, which accelerated after additional legislation passed in 2021 that allows schools even greater flexibility to customize learning based on students' needs.



2014-15

Arizona Joins National Pathways to Prosperity Network; CFA Selected to Launch Statewide Initiative

In 2014, Arizona joined the national Pathways to Prosperity Network, a collaborative effort led by Harvard and Jobs for the Future, to align education with career opportunities and workforce needs. The Office of the Arizona Governor chose CFA to spearhead the state's participation in 2015, and shortly after, CFA's Arizona Pathways to Prosperity was formed. Leveraging partnerships in education and industry, the initiative aims to develop college and career pathways for all Arizona youth, address skill gaps, and increase educational attainment and access to opportunities in growing sectors like healthcare and cybersecurity.



2016

First-Ever Pilot of Participatory Budgeting Process in Schools (now known as School Participatory Budgeting)

In 2016, CFA was instrumental in the global-first School Participatory Budgeting (SPB) pilot in Arizona's Phoenix Union HS District, drawing inspiration from the municipal Participatory Budgeting (PB) model that originated in Brazil. SPB, an innovative civic process, fosters student empowerment, collaboration, and critical thinking. Students, supported by educators and the community, "learn democracy by doing" through experiential learning that mirrors actual electoral processes and prepares them for lifelong civic participation. Since the success of the first pilot, SPB has expanded tenfold across the state.



2016

Arizona Education Progress Meter Launch

In 2016, CFA partnered with Expect More Arizona (now Education Forward Arizona) to launch the Arizona Education Progress Meter. Following extensive community collaboration and shaped by survey research identifying education as Arizonans' top priority, the meter became the state's widely accepted framework for evaluating P-20 education and serves as a pivotal tool for data-driven decisions aimed at achieving educational goals. The Arizona Education Progress Meter is a foundational success story of how Arizonans can leverage data while working together to address the significant issues facing our state and its essential systems.



2017-19

Comprehensive Portfolio of Arizona Progress Meters Developed and Released

Building on the success of the Arizona Education Progress Meter, CFA expanded its portfolio to support community planning and decision-making across all Arizonans' key issue areas. Developed through a multi-year effort in partnership with experts and community leaders, the full set of Arizona Progress Meters provides communities and leaders web-based tools that are built on trusted and regularly updated data to help inform decision-making in the following areas: Education, Jobs, Young Talent, Health, Natural Resources, Infrastructure, Civic Participation, and Connected Communities. Following the launch, CFA developed initiatives to help communities and leaders understand and utilize the valuable data.



2020-21

Second Decennial Gallup Arizona Survey and Report: The Arizona We Want-The Decade Ahead Reveals Seven Shared Public Values

Ten years after the first Gallup Arizona Survey, CFA launched its second decennial survey of Arizonans, fielded in the summer and fall of 2020. The findings were consistent with the earlier research despite the unprecedented times in which it was fielded, including the summer of reckoning around social and racial justice, the hottest summer on record to date, the COVID-19 pandemic, the hotly contested presidential campaign, and focus on political polarization in the country and state. The unprecedented and comprehensive survey reached Arizonans across the state, in cities, towns, and rural communities, across age, race and ethnicity, education, and political affiliation, and included new research on the outlook of Arizonans on immigration, justice and fairness issues, and the environment. The high levels of agreement on important issues helped CFA identify seven Shared Public Values underpinning The Arizona We Want and gave fresh momentum to CFA's work and message that Arizonans agree on more than they disagree on the most important issues.



2021

Inception of the Workforce Leadership Academy in collaboration with the Aspen Institute

CFA partnered with the Aspen Institute and pioneered the Workforce Leadership Academy in Arizona. This groundbreaking initiative was conceived to cultivate innovative leadership and collaboration across the workforce landscape in the state, aiming to usher in transformative advancements in collaborative workforce strategies, enhancing Arizona's competitive edge and fostering a nimble workforce ecosystem for the state.

CFA Formalizes Efforts to Help Communities Leverage Data for Action Toward The Arizona We Want

CFA formalized its community engagement efforts with the Communities at the Center initiative—which facilitates public-driven, fact-based dialogue, and solution-building—to ensure a concerted, strategic effort in helping leaders across the state leverage its research and data. Since launching, the work has engaged and supported more than fifty communities and ten partners.



2022

Arizona Voters' Agenda Centers the Voices of Voters in Elections & Governance

CFA expanded its survey research efforts with the launch of the Arizona Voters' Agenda in 2022, a groundbreaking initiative aimed at centering the voices and priorities of Arizona voters in the 2022 election year. The findings underscored the insights gained from CFA's previous Gallup surveys, that Arizonans agree on much more than they disagree on important issues, and are not as polarized or divided as political pundits and the media portray. Conducted by HighGround Public Affairs, the survey asked voters the issues they wanted candidates for office to focus on. The results highlighted the wide gaps between what voters care about and what politicians running for office were talking about.



Celebrating 20 Years

CFA:

A Difference Maker for Arizona

CFA is more than an organization; it's the echo of diverse voices coming together, the dance of data and action, and the symphony of partnerships and progress. It's a beacon for all of Arizona, inspiring change, fostering unity, and illuminating paths to a future where every Arizonan thrives. To get to where we are today, it's clear that our approach and steadfast commitment to our unique ways of working have been pivotal. Our team is acutely aware that continued impact requires continued care and vigilance, and we are focused on maintaining and growing CFA's exceptional value to Arizona.





We must have a shared source of reliable information that accurately shows us who we are as Arizonans.

THE BEDROCK OF ALL OUR WORK:

The Arizona We Want

Every day, CFA invests all its time, talent, and resources into The Arizona We Want, a vision of success based on what matters most to Arizonans and their hopes and dreams for the future of the state. The Arizona We Want was informed and inspired by CFA's close listening to Arizonans over the last two decades and what we learned through extensive survey research in partnership with Gallup. The Arizona We Want serves as CFA's north star and an inspiration to all Arizonans, reminding us that we can come together for the good of our state and for the success and well-being of all who live here.

Arizona's Shared Public Values

are the foundational pillars of The Arizona We Want, showing us where we agree about what is important for Arizona. They are defined by where 70 percent or more of Arizonans—across the vast expanse of the state, in cities, towns, and rural communities, across age, race and ethnicity, education, and political affiliations—overwhelmingly agree.

EDUCATION: A highly educated and skilled population

HEALTH AND WELL-BEING: Affordable healthcare that covers preexisting conditions and provides accessible mental health services

JOBS AND ECONOMIC OPPORTUNITY: Good-paying jobs and the education and training needed for all Arizonans to fully participate in a vibrant economy

ENVIRONMENT AND SUSTAINABLE FUTURE: Sustainable practices that protect our air, land, and water and support a high quality of life for all

CIVIC ENGAGEMENT AND LEADERSHIP: Civic engagement that solves problems and democracy that works for all

FAIR, JUST, AND EQUITABLE SYSTEMS: Fair, just, and equitable treatment of all people

IMMIGRATION REFORM: Comprehensive immigration reform, including a pathway to citizenship and support for “DREAMers”



APPROACH TO ADVANCING THE ARIZONA WE WANT

Preserve the Common Good: Foster unity among Arizonans for the common good, building bridges of trust and understanding.

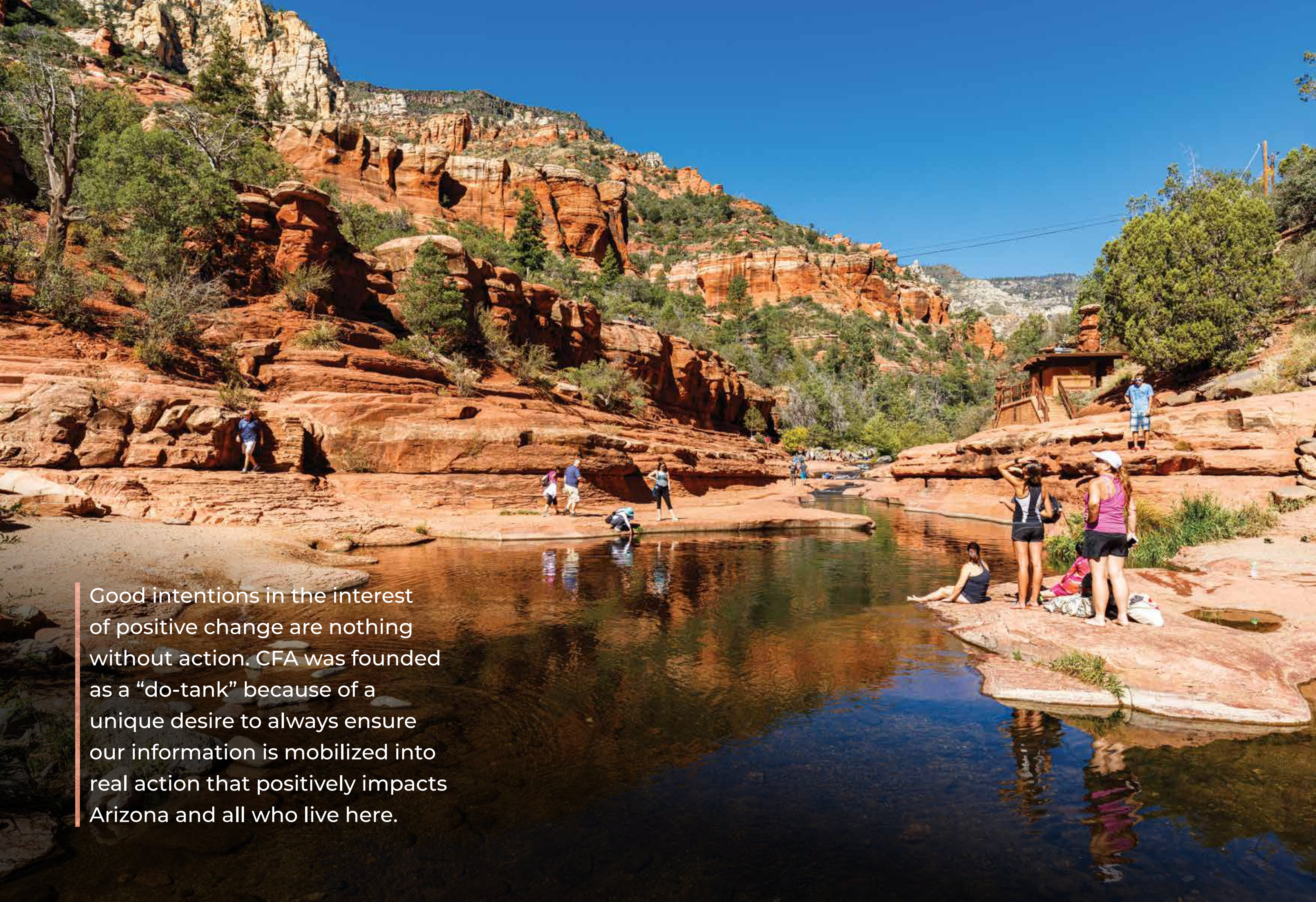
Positive Image for AZ: Continue shaping a positive image of Arizona, celebrating both its diversity and Shared Public Values to leverage its strengths and address its challenges.

Informed Decisions: Ensure that decisions impacting Arizona's future are based on facts, not politics, and that all Arizonans' voices and collective wisdom are heard.

Community Empowerment: Empower the public to actively participate in decisions that impact their future.

Nonpartisan Leadership: Continue to ensure Arizonans' Shared Public Values are central to CFA's priorities and maintain nonpartisan credibility and unbiased focus in guiding Arizona toward a brighter future.

Catalyze Action: Share trusted data and advance solutions to achieve the priorities of Arizonans.



Good intentions in the interest of positive change are nothing without action. CFA was founded as a “do-tank” because of a unique desire to always ensure our information is mobilized into real action that positively impacts Arizona and all who live here.

ADVANCING WHAT MATTERS MOST TO ARIZONANS THROUGH:

Research, Measurement, Community Engagement, Action

CFA catalyzes action to achieve The Arizona We Want by sharing the inspiring and fact-based message that Arizonans are more united than divided; informing leaders and communities about where there is work to do and actions that the majority of Arizonans support; convening partnerships; and by impacting hundreds of thousands of lives through statewide programs and initiatives in education, workforce, and civic health.



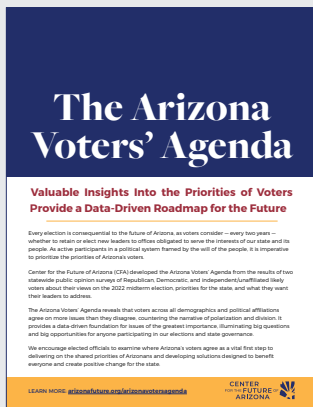
CATCH UP WITH CFA

research reports & data



What matters most to Arizonans for the long-term future?

Gallup Arizona Project



What matters most to Arizona voters in elections and governance?

Arizona Voters' Agenda



How is Arizona doing on the issues that matter most to Arizonans?

Arizona Progress Meters



Dive into the Archive - 20 Years of Reports: arizonafuture.org/reports



Never Miss New Data & Research: arizonafuture.org/newsletter



Survey Research: Identifying Shared Priorities of Arizonans

Going directly to Arizonans and asking what matters most to them provides the bedrock and foundation of CFA's work. We trust and believe in the voices of Arizonans to provide guidance for all that we do. By identifying and naming those areas where Arizonans agree – our Shared Public Values – CFA creates hope, inspiration, and energy for action. We are committed to ongoing survey research. In addition to our continued partnership with Gallup in deepening our understanding of our Shared Public Values, we have committed to learning more about what matters to voters across the political spectrum during election years and sharing the information in the Arizona Voters' Agenda with candidates running for office and elected leaders while maintaining our firm commitment to nonpartisanship.

Arizona Progress Meters: Measuring How Arizona is Doing

We know that what gets measured gets done. So, if we know the highest shared priorities of Arizonans, how are the state and communities across the state doing based on measurable metrics? CFA's Arizona Progress Meters equip state and community leaders with data essential to decision-making and reveal where Arizona and its communities stand on Jobs, Education, Connected Communities, Natural Resources, Young Talent, Civic Participation, Infrastructure, and Health and Well-Being. We look forward to expanding and refining these dynamic tools to help leaders make informed decisions and to further inform and support communities' planning and action in the coming years.

CFA's Arizona Progress Meters portfolio includes:

- Eight progress meters (see right) and related metrics that are updated regularly
- Interactive online dashboards and visualization tools to research and examine data specific to Arizona and its communities
- Access to the most up-to-date data available across 80 metrics curated from trusted, public data sources
- Data for Arizona and all 15 counties, all Arizona urban areas (MSAs) and demographic subgroups

Data for Action: Engaging Communities & Leaders to Build Understanding, Solutions

CFA goes beyond sharing our research and data by convening and facilitating community conversations across Arizona. We collaborate with communities and leaders to help chart a path for turning the priorities of Arizonans into reality through data-driven discussions and constructive problem-solving and solution-building using our survey research and Arizona Progress Meters data.

JOBS
Job growth, wages, unemployment, underemployment, and labor participation

EDUCATION
Quality early learning, academic performance, postsecondary attainment, and more

CONNECTED COMMUNITIES
Volunteerism, community participation, and neighborhood involvement

NATURAL RESOURCES
Water supply and demand, open space conservation, forest treatment, and more

YOUNG TALENT
Cost of living, workplace benefits and culture, quality of higher education, and more

CIVIC PARTICIPATION
Voter participation, political discourse, democratic engagement, and more

INFRASTRUCTURE
Public transportation, traffic congestion, broadband access, roadway conditions, and more

HEALTH AND WELL-BEING
Prevalence of disease, mental health, cost of healthcare, physical activity, and more



Impact Initiatives & Programs: Advancing Prosperity, Quality of Life, and Opportunity for all Arizonans

Over the last two decades, CFA's initiatives and programs have led collaborative impact for transformational change. With a focus on the outcomes Arizonans want, our work applies systems thinking to Arizona's most pressing challenges, helping our partners think differently and holistically, and removing any barriers that impede progress to achieving desired outcomes. Our journey has been marked by groundbreaking innovations and making our own contributions to The Arizona We Want, achieved in collaboration with over 200 diverse partners ranging from businesses and foundations to educational institutions and nonprofit organizations. We have been more than talk; we've been a force for advancing solutions and reinventing approaches in education, workforce, and civic health.

Reimagining Education for a Prosperous Future:

A strong education system that supports the success of every child is vital to Arizona's future. CFA has been a trailblazer driving equity and excellence across our education system. We envision a future where every child succeeds, and to bring this vision to life, we've been closing achievement and opportunity gaps and increasing educational attainment. Our programs prepare great school leaders, create career-connected pathways, and help schools customize learning that supports every child.

Empowering a Competitive Workforce:

A competitive workforce is the cornerstone of economic prosperity in a perpetually evolving world. CFA combines education, training, and support systems to fortify Arizona's workforce for the long term. Our initiatives are thoughtfully designed to instill lifelong skills in workers, promote individual and shared prosperity, and position Arizona as a beacon of innovation and opportunity.

Strengthening Civic Health and Thriving Communities:

Our civic health—how we come together to define and address public problems—is a testament to our collective strength and well-being. CFA has been at the forefront, championing civic engagement and providing Arizonans with the necessary tools and knowledge to construct connected and engaged communities. Our endeavor is not merely to address public problems but to shape a landscape where every individual is a catalyst for long-term prosperity and resilience.

Our Impact

Leaders and communities across the state are taking action to achieve The Arizona We Want. And so is CFA. Here's a look at our impact by the numbers:

15

Research reports

220+

Partners engaged

45+

Opinion editorials published

25+

Data-to-action community collaborations

165+

Communities engaged

385,000+

Students impacted

100+

Data-driven community conversations & convenings

5,000+

Press mentions + features


30+

Staff based in Phoenix, Tucson, Flagstaff, Prescott, Yuma

NINE

Statewide initiatives & programs across education, workforce, and civic health

- Arizona Civic Life Partnership (ACLP)
- Arizona Pathways to Prosperity (AFTP)
- Arizona Personalized Learning Network (APLN)
- Beat the Odds School Leadership Academy (BTO Academy)
- Communities at the Center (CAC)
- Gabe Zimmerman Public Service Awards (GZA)
- RetailWorks AZ (RWAZ)
- School Participatory Budgeting in Arizona (SPB)
- Workforce Leadership Academy (WLA)

A photograph showing three hikers from behind as they walk along a red dirt trail. The hiker in the foreground is wearing a red backpack and a black jacket. The middle hiker is wearing a blue jacket and red pants. The hiker in the background is wearing a blue jacket and striped pants. The trail is surrounded by green trees and shrubs, and the background features large, rugged red rock mountains under a clear blue sky.

CFA is committed to a future where vision, collaboration, and empowerment remain the driving forces behind a thriving Arizona for all. Together, let's continue to shape the possibilities and unlock the potential that lies ahead.

BELIEVE IN CFA:

Shaping Arizona's Future Together

Arizona is at an inflection point as we look at what is needed for the next twenty years and beyond. In a world where forces seek to divide, CFA unites us to ensure Arizona realizes its potential today and tomorrow and to focus on where we can come together for good. It's about keeping Arizona connected, building trust, and providing a reliable source of facts and trusted information that leads to real action. Continued support is crucial to continuing this important, long-term work.

Investing in CFA is not just an investment in an organization; it's an investment in the future of Arizona. Together, we build confidence, shape a narrative that reflects the best of who we are as Arizonans, and foster progress to build the future we all want—a place of opportunity and shared prosperity. Join us in believing in CFA and working together to make Arizona's future even brighter for future generations.

20 YEARS OF DEMONSTRATED SUCCESS: Discover the Power of Investing in CFA



You Love Arizona: CFA is committed to making Arizona a better place for all Arizonans. Your support directly contributes to the state's well-being.



Champion the Voices of Arizonans: Your support leads to a powerful outcome – it builds confidence in ourselves and each other. Together, we become the architects of our state's destiny.



Take Charge of Our Identity and Future: Someone else will shape the narrative if we don't do it. CFA empowers us all to set the record straight, counter the harmful narrative of division, promote a positive image of Arizona, and ensure our collective voice is heard.



Leverage the Opportunity in Common Purpose: It's in our best interest to connect to the common purpose of advancing the state. CFA is bringing Arizonans together to work towards our shared vision of progress.



Facts Without a Hidden Agenda: CFA is dedicated to centering the voices of the people, providing unbiased information and nonpartisan research that guides informed decision-making.



Help Leaders Make Better Decisions: Empower leaders to make informed, evidence-based choices – the foundation of a prosperous and united Arizona.



Make AZ a Great Place to Live, Work, and Be: Ensure that Arizona continues to attract and retain talent, making it a desirable place to call home. Your investment advances solutions and systemic change in education, workforce and civic engagement through CFA's statewide initiatives and programs.

Be part of shaping Arizona's future based on the things that unify us as Arizonans arizonafuture.org/partner.



Arizona's future is in all of our hands. The work ahead is more than any one person or organization can accomplish. It is up to all of us to come together to realize our shared ambitions for the state.



Our Supporters

We are deeply grateful for the generous funding partners who make our long-term strategic work possible and sustainable. Like us, they know that there is a high reward when people who care about mobilizing positive change have the resources to act on data and insights. They understand that consistent financial support enables our best work in service of the public good.

founding donors

Special appreciation for the following organizations and individuals whose investments were instrumental in creating Center for the Future of Arizona:

- | | |
|-----------------------------|-----------------------------|
| Chanen Construction Company | Rodel Foundation of Arizona |
| Hensley Beverage Company | Stardust Foundation |
| The Lodestar Foundation | Swaback Partners |
| Lyon Family Trust | Don and Sharon Ulrich |
| Jerry and Florence Nelson | |

20th anniversary sponsors

Special thanks to the following organizations and individuals whose investments helped Center for the Future of Arizona celebrate twenty years of impact and lay the foundation for the future:

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|---|--|
| VISIONARY PRESENTING (\$100,000)
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| BRIGHT FUTURE (\$50,000)
The Burton Family Foundation | Education Forward Arizona |
| EMPOWER (\$25,000)
Helios Education Foundation
Robert and Ruth McGregor
National Bank of Arizona
SRP | The Flinn Foundation
The Lodestar Foundation
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Thomas R. Brown Family Private Foundation
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Desert Botanical Garden
Freeport-McMoRan
The State of Black Arizona
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ALL In Education
Arizona Board of Regents
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First Things First
Goodmans
McCarthy Building Companies
Northern Arizona University
ONE Community |
| CELEBRATION (\$5,000)
APS
Arizona State University Alumni Association | |

special thanks to all our investors

Center for the Future of Arizona is deeply grateful for the generous support of many organizations and individuals throughout our twenty-year history:

ORGANIZATIONAL DONORS

- | | | |
|--|--|--|
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| The Affirm Cares Employee Foundation | The Best Public Education in Arizona Foundation | Helios Education Foundation |
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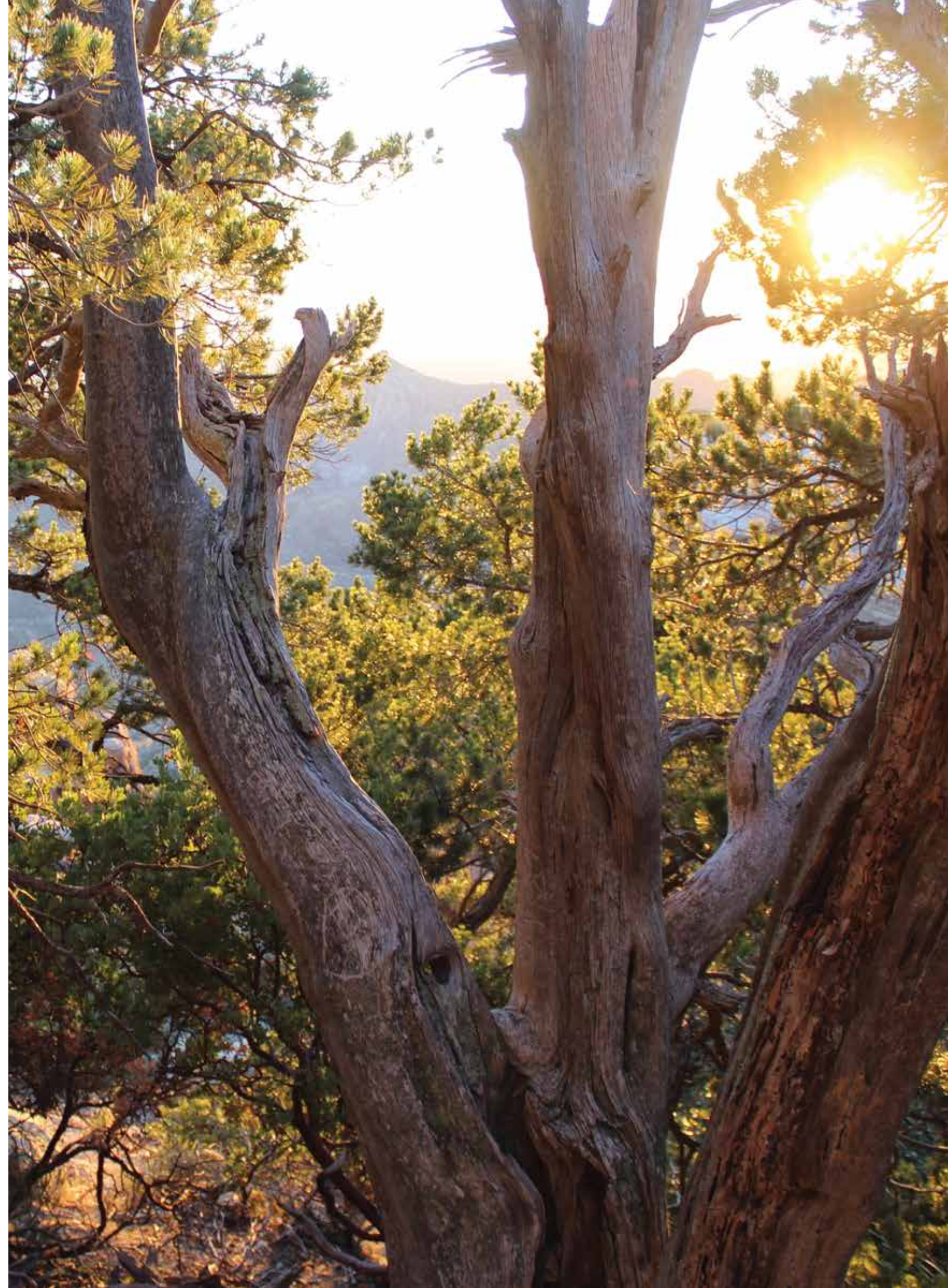
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